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Certified Senior Project Manager (CSPM)

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Question: 1

Which stakeholder is typically responsible for providing project resources and authorizing the project budget?

Response:

- A. Project manager
- B. Project sponsor
- C. External client
- D. Team leader

Answer: B

Question: 2

What are common elements to consider when creating a project time schedule?

(Choose two)

Response:

- A. Task dependencies
- B. Stakeholder satisfaction levels
- C. Estimated task durations
- D. Budget allocation for each phase

Answer: A,C

Question: 3

Why is it important to evaluate both internal and external factors when assessing the project environment?

Response:

- A. To ensure that all risks are mitigated before the project begins
- B. To align the project goals with organizational and environmental influences
- C. To allocate sufficient resources for project execution
- D. To determine the appropriate project management methodology

Answer: B

Question: 4

How can a project manager handle communication when multiple stakeholders have conflicting interests?

(Choose three)

Response:

- A. Establish a neutral tone in communications
- B. Provide separate updates to each stakeholder group
- C. Schedule regular joint meetings for collaborative discussions
- D. Address all stakeholders through a single email chain

Answer: A,B,C

Question: 5

When should work packages be revised during the project lifecycle?

(Choose two)

Response:

- A. When scope changes impact deliverables
- B. When team members change roles
- C. When project milestones are modified
- D. When resource costs fluctuate

Answer: A,C

Question: 6

What is a critical responsibility of a work package owner in ensuring project success?

(Choose two)

Response:

- A. Completing tasks on schedule
- B. Allocating resources across sub-projects
- C. Managing risks specific to the work package
- D. Communicating with the steering committee

Answer: A,C

Question: 7

Which activities are typically performed during a project check to evaluate its viability?

(Choose two)

Response:

- A. SWOT analysis
- B. Gantt chart review
- C. Cost-benefit analysis
- D. PERT analysis

Answer: A,C

Question: 8

At what point in the project lifecycle should the WBS be created?

Response:

- A. After the project schedule is finalized
- B. During the project initiation phase
- C. After detailed task assignments are made
- D. At the start of project planning

Answer: D

Question: 9

Who is typically responsible for overseeing the risk analysis process in a project?

Response:

- A. Project sponsor
- B. Project manager
- C. Core team members
- D. External stakeholders

Answer: B

Question: 10

When is it appropriate for a work package owner to update their project manager on task progress?

(Choose two)

Response:

- A. At each milestone completion
- B. When the budget for the project is revised
- C. During risk assessment reviews
- D. Whenever new tasks are completed

Answer: A,C



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