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# **IAPM CPM**

## **Certified Project Manager (CPM)**

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## Question: 1

Why is it important to understand the project environment during the planning phase?

Response:

- A. To create a detailed project schedule
- B. To anticipate and manage risks from external influences
- C. To allocate project resources efficiently
- D. To finalize the project deliverables

**Answer: B**

## Question: 2

What is the primary objective of the project start-up phase?

Response:

- A. To finalize the project deliverables
- B. To define the project's scope, objectives, and initial planning activities
- C. To execute project tasks
- D. To conduct the project closeout review

**Answer: B**

## Question: 3

What is the main purpose of creating a project specification?

Response:

- A. To define the project budget
- B. To detail technical and functional requirements for the project
- C. To assign tasks to team members
- D. To identify project stakeholders

**Answer: B**

## Question: 4

What are common elements reviewed during a project review?

(Select two)

Response:

- A. Project budget performance
- B. Stakeholder satisfaction
- C. Personal performance of team members
- D. Resource allocation efficiency

**Answer: A,D**

### Question: 5

During a project check, which aspects are important for review?

(Select three)

Response:

- A. Resource availability
- B. Legal compliance requirements
- C. Stakeholder influence levels
- D. Detailed work breakdown structure

**Answer: A,B,C**

### Question: 6

Which tool is often used to track the progress of work packages within a project?

Response:

- A. Gantt chart
- B. Fishbone diagram
- C. Stakeholder matrix
- D. PERT chart

**Answer: A**

### Question: 7

In a functional organization structure, who typically has the most authority?

Response:

- A. Project manager
- B. Functional manager
- C. Steering committee
- D. Core team members

**Answer: B**

### Question: 8

Which activities are typically part of the project review process?  
(Select three)  
Response:

- A. Reviewing task completion status
- B. Analyzing budget and expenditure reports
- C. Conducting performance appraisals for all team members
- D. Identifying any deviations from the project plan

**Answer: A,B,D**

### Question: 9

Who typically leads the project review process?  
Response:

- A. Project sponsor
- B. Project manager
- C. Core team member
- D. External auditor

**Answer: B**

### Question: 10

How can a project manager effectively mitigate identified risks?  
(Select two)  
Response:

- A. By developing contingency plans
- B. By ignoring low-probability risks
- C. By transferring risks to third parties when appropriate
- D. By increasing the project budget

**Answer: A,C**



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